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"#%&!' ()\$!+\$,-*\$\$/0 1 #2,\$2!3#45)*!
6\$,*\$\$(%7!8)*\$%-**!#%2!"(9\$#!"9%-9-*!
3().*-!%#4-7!;(-\$<%"-.,\$9-!=%&-.%*>\$5!
?..@-**(.!#%2!;#9):&/!3().*-!A2,\$*(.!.8#.>#! 1 \$B#C:
=%&-.%*>\$5!3((.2\$%#&(.!.?#&\$.9-!8).%*!
D4#:\$7!E#.>#>F4\$B#:\$G*:)F-2)!
3().*-!3(2-?!H' "0IJKL!
?.-.M)\$*%&-?!.6\$.-9&(.!.#55.(,#:!#%2!#:!:.-M)\$.-4-%&!*2-&#:-2!E-:(NF!
3.-2\$!O().*!P0Q!
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R>\$!9().*-!#22.-**-!*>-!-.9>%<!>#%2*0(%!-T5-.%-9-*!(@!-.2!(&!)2-%&0\$%&-.%*&!*!>-!/9(:#E(.#&-!N\$&>!5)E:\$9!
#%2!5.\$,#&-!*&.)9&.-*!#<-%9\$-*!#%2!%(<(-.-%4-%&#:(.<#%\$U#&\$(%*!@)(9)*-2!(%!\$%&-.#&\$(%#!.-:#&\$(%*F!!
!"

A!@()%2#&(%#!)%2-.*&#%2\$%<!(@!=%&-.#&\$(%#!)V-:#&(\$(%!\$*!*&.(%<!/.-9(4 4 -%2-2!@(.!*)2-%&!*!-4 E#.B\$%<!(%!&>\$*!
W().%-!/F=2-#:/:S!&>*\$!*>():2!E-!2-4 (%&.,#&-2!&.(.)>&*>-19(4 5:-&(\$(%!(@!#&:-#*&!(%-.19().*-!\$%&>*\$!2\$*9\$5:\$%-!%-*).\$%<!
&>-!\$%&-.%*>9#%!9(%&.SE)&!-@!-9&\$,.-:/&(!>-\$.!9>(*-!(<#%\$U#&\$(%F!
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A9#2-4\$9!9.-2\$!#-.!#N#.2-2!E#*-2! (%!&>-!2).#&(\$(%!(@!&>-!\$%&-.%*&!9(4 4 \$&4 -%&#!#:;\$<%\$%<!KYP!>().*!(@!N(.B!&(!I!
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-4-&-.*F!
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R>-!#::(9#&(\$(%!(@!#9#2-4\$9!9.-2\$!#&9(%&%<-%!)5(%!&>-!&(#:>()).*!9(4 5:-&2!E/&>-!*&)2-%&0\$%&-.%\$!N\$&>!#!.-M)\$*&!
(@!KYP!>().*!(@!N(.B!&.#&%#&%<!&(!&.-!#9#2-4\$9!9.-2\$!#R/5\$9#::/\$!2).\$%<!&>-! ;#:!#%2! "5.\$%<!-* -4-*&-.%\$!N(.B!
9>-2):-!(@!KZOK[!>().!5-.!N--B!\$!#&%\$9\$5#&-2F!
!"

"&)2-%&!*#:&(*!>#, -!&>-!(55(.%)%&!/(&(!#99)4):#&-!9.-2\$!*&.(.)>&N(!*-5#.#&-!\$%&-.%*>\$5\$!-#9>!9(%&.SE)&%<!&>.-!
9.-2\$!#F!O(N-, - .S!\$&!*!-**-%\$#:!\$%&!.!>*\$!9#*-!&>#!-#9>!\$%&-.%*>\$5!(@!-.2\$@@!-.-%&!: -#.%.%\$<!-T5-.%-9-*!#%2!9(%&-%F!
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K\H,-.#::!] ?A!(@!ZFQ[F!] ?A!(@!ZFY[!%! ?H' "9().*_-*

Z\!%\$(!.!%"-%\$(.!*&%2\$%<
I\!%;)-%&!D%<:\$*>#%2!"5#%\$*>_IPPP0:-,-:"5#%\$*>!.!-M)\$.-2\!
L\!1--!#::!%&-.%*>\$5!.!-M)\$.-4-%&#!#%!:\$*&-2!%!&>-!3#_.-!"-.,\$9-*!N-E5#<-!
[\!R>-!*&)2-%&!4)*&!E-!#12-9#.!-2!?(S!\$9#!"9\$%-9-!4 #!(S!#%2!#!5.\$(!*)99-*%):!9(4 5:-&(\$(%!(@!KZ!9.-2\$!#*(@! ?H' "
9().*_-S!\$9:)2\$%<! ?H' "0ZPPP!

"&)2-%&!* 4)*&! *)E 4 \$! #::! .-M)\$.-2! 2(9)4 -%&!* #! ()&:\$%-2! (%! &>-! 3#.--! "-.,\$9-*! N-E5#<-! &(! &>-! =%&-.%*>\$5!
3((.2\$%#&(.!.")2-%&!4)*&!&>-!(E&#%\$!#%!\$%&-.%*>\$5!#%2!4 --!N\$&>!&>-! ;#9):&/!6\$.-9&(.!&(19(4 5:-&!&>-!=%&-.%*>\$5!
A<--4-%&!: (.4 !#, #&#E:-!(&*&>-!3#_.-!"-.,\$9-*!N-E5#<-!)!+5(%!#99-5#%9-!\$%#&%&-.%*>\$5!5(*\$&(\$(%!&)2-%&!NS::!
E-!-.(::-2!\$!&>-!9() .* F!

!"#\$%&"(%)*&+&,'-./%0"+1%2!
6).\$%<!>-\$.!@\$.#!N--B! (%!>-!W(ES!*&)2-%&!4)*&!*)E4\$&!>-\$.!:-#.%%<! (EW-9&\$,-*!&(!>-! ;#9):&/!3().*-!A2,\$*(.S!
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#F

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f!D, #:) #& - !&>-!*&) 2-%&*! (%0&>-0W(E!5-.@(.4#%9-!
f! 1 --&!N\$&>!&>-!*&) 2-%&#%2!5.(,\$2-!4-%&(.\$.%<!&.&(&>()&>-!9().*-!#*!%--2-2!
f!")E4\$&!&>-!@%#:&!.#2-!@(.!&>-!9:#**F!
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f! 3 ((.2\$%#&-!N\$&>!&>-!*&) 2-%&#%2! ;#9):&/!3().*-!A2,\$*(.!.&(!-%*).-!&>-!N(.B!\$*!9>#: -%<\$%<!#%2!&>#&!&>-!*&) 2-%&!\$*!
@):@\$::\$%<!>- .! (.!>*\$!9(4 4\$&4-%&
f! ` (.B!N\$&>!&>-! ;#9):&/!3().*-!A2,\$*(.!.&(!- ,#):#&-!&>-!5-.@(.4#%9-!(@!&>-!*&) 2-%&*!<(#:*S!W().#.S!5.(<.-**!. -5(.&*&%2!&>-!@%#:&!. -5(.&F!
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R>-!N(.B!N\$::!E-!*)5-.,\$*-2!#%2! 4 (%\$&(. -2!E/!&>-! ;#9):&/!3().*-!A2,\$*(.!.#%2!&>-!=%&-.%*>\$5!3 ((.2\$%#&(.!

B93B193);7?2367;)@=9)5D3;)=@B39;=61A162)B9=@3; ;5=61A56738957;)162)7<393@=93)938192;)1M)C9310<3;)=@10123450)
56738957;)1;)417739;)@;395=?;)0=60396")

E<3)@?M)H65D39;57:;A3D3A)/0123450)6738957;)N=A50;)016)C3)@=62)=6)7<3)N9=D=;70;)P@503)L3C;573"/>22575=61M:;FGH,
Q12952)<1;)B=;732)57;)10123450)56738957;)B=A50;)=6A563"/;)1)434C39)@;7<3)H65D39;57;)0=44?657;)@;=?193)
3RB30732)7=)S6=L)162)1C523)C;)7<3;3)B=A5053;)L<50<)23715)23@6575=6;)@D5=A175=6;)B9=03;;3;)@=9)93B=97568)
D5=A175=6;)16075=6;)162)1BB31A;"

T=?9)56;79?07=9)L5M)93D53L)7<3;3)417739;)2?9568)7<3)@9;7)L33S;)@;7<3)7394")NA31;3)259307)U?3;75=6;)1C=?7)16:)
@1037)@10123450)56738957;)7=)7<3)56;79?07=9>)7<3)0<159)@;7<3)23B1974367)@;=?9)10123450)B9=8914)=9)7<3)
/0123450)V316)@;7<3)Q12952)W14B?;"

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8%D-+"%*(#&\$(<1>+%; &/)F1567)G=?;)H65D39; 57;)5;)0=4 457732)7)=@-; 739568)1)B=; 575D3>560!?; 5D3)162)L_3A0=4568)
A3196568)162)L_=9S568)36D59=64 367")FGH, Q129520;)B=A5053;)B9=<5C5)25; 095456175=6)C1; 32)=6)9103>0=A=9>6175=61!)
=95866>1603; 79; :93A585=6>; 3R>836239)836239)523675: >836239)3RB93; ;5=6>; 3R?1A)=95367175=6>B9386160:>183>
25; 1C5A57: >B<; 501A1BB3191603)>616051A=9>: =05=, 30=6=450); 717?;>54 4589175=6); 717?;>B193671A)=9)4 19571A); 717?;>
D373916); 717?;>=9)16:)=7<39)B9=730732)0A1; ;560175=6=@523675: ")V5; 095456175=6)560!?23;)16:)@=94)=@?63U?1A)
793174 367); ?0<1>); 23651A)=@=BB=97?65753;><191; ; 4 367>162)D5=A3603")F3R,C1; 32)D5=A3603)560!?23;)91B3>; 3R?1A)
1; ; 1?A7?>6L_16732)7=?0<568>; 71A568)217568]56739B39; =61A)D5=A3603>162); 3R?1A)3RBA=57175=6")
M@: =?)3RB3953603)=9)L_5763; ; 16:)S562)=@25; 095456175=6>: =?)193)360=?91832)^C?7)6=7)93U?5932_)7=)93B=97)7<3)
56052367)=7<3)FGH, Q129520;)V3B1974 367)=@F7?2367)G5@3)^; T?2367@3

H--\$+() -1> "% *() ,#,-. -&, /F7?2367;)56)B39;=61@=9)10123450)25;793; ;)162]=9)L<=)41:)C3);B305@01M:)3RB395360568)

D#9>!N--B!9>((*-!(%-.!M)-*&\$(%#!4(%<!&>-!@::(N\$%<!(%-*!#%2!#%*N-.!\$!\$!12-&#\$:F!
 k(&-!/(.).!\$!-.%*>\$5!#%2d(.!#9#2-4\$9!*)5-.,\$*(.*!4#/!#:*(!*)<<-*!(&>-.!M)-*&\$(%*!2-5-%2\$%<!(%!N>#&>-/*--!@.(4!
 /()!.!-T5-.%-9-F!
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 f!6-*9.\$E-!#!\$4-!N>-%/()!.<%\$U-2!(.15:#%-2!#%!-, -%&!&>#!N#%!, -.!/*)99-*!*():F!
 f!6-*9.\$E-!#!*&#\$(%!N>-%/()!2-4(%*#.#!-2!\$%\$#&\$, -!#%2!&((B!#9&\$(%!N\$>())!N#&\$(%*!2-5-%2\$%<!(.12\$.-9&\$(%F!`>#!N#*!&>-!
 ()&9(4-a!
 f!R#:B!#E()!&(/().!4(*!2\$@)\$):!*&:-!-T5-.%-9-F!
 f!]\$, -#!*5-9@\$9!-T#45:-!(@!#&4-!N>-%/()!>#2!&(!#22.-*!#%#%<./!9(:-&>-(.19)*&(4-.F!`>#!N#*!&>-!5.(E:-4!
 #%2.N>#!N#*!&>-!()&9(4-a!O(N!N():2!/)!#**-**!/()!.(-!\$!2\$@)\$)*%<!&>-*!&#\$(%a!
 f!R#:B!#E()!#&4-!N>-%/()!&((B!.-*5(%*!\$E:\$!/@(.!#%!-..(!.!#%2!N-.!>:-2!5-.*(%#::/!#99()%&E:-F!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!>#2!&(!9(44)%9#&-2!N-:!:F!O(N!2\$2!/)!9(..-9&!&>-!*!&#\$(%a!
 f!6-*9.\$E-!#!\$4-!N>-%/()!9#4-!)5!N\$>!#9-.#&\$, -!*(.:)&\$(%d2-#d5.(-9&.-5(.!#!5.(E:-4!\$!/()!.!5#*!&IN(.BF!
 f!6-*9.\$E-!&>-!4(*!\$!<%\$9#%&IN.\$!-12!(9)4-%&!.5(.!\$!(.15.-*-%&#\$(%!N>9!/-()!>#2!&(!9(45:-&F!
 f!1-%&\$(%#!.-9-%&!*99-*!*):!-T5-.%-9-!\$!4#B%<#!5.-*-%&#\$(%F!O(N!2\$2!/)!5.-5#.!a!`>#!(E*#9:-*!2\$2!/()
 #@9-a!O(N!2\$2!/)!>#2:-!&>-4a!
 f!]\$, -!N(-!T#45:-!(@!&>%<*/()!, -!2!(-!\$!/()!.!W(E!&>#!2-4(%*#.#!-!/)!.!N\$!:\$!<%-*!&(!N(.B!>.2F!
 f!R-::!)*!#E()!#&4-!N>-!#!*)5-.,\$*(.19.\$!9\$U-2!/)!.IN(.BF!]\$, -#!*5-9@\$9!-T#45:-F!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!2-4(%*#.#!-2!\$%\$#&\$, -!#%2!&((B!#9&\$(%!N\$>())!N#&\$(%*!2-5-%2\$%<!(.12\$.-9&\$(%F!`>#!N#*!&>-!
 ()&9(4-a!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!4#2-!#!*)<<-*!&\$(%!&(\$!45.(,-!&>-!N(.B!\$!/()!.<%\$U#&\$(%F!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!&>#2!&(!9(44)%9#&-2!N-:!:F!O(N!2\$2!/)!9(..-9&!&>-!*!&#\$(%a!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!2-4(%*#.#!-2!\$%\$#&\$, -!#%2!&((B!#9&\$(%!N\$>())!N#&\$(%*!2-5-%2\$%<!(.12\$.-9&\$(%F!`>#!N#*!&>-!
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 f!6-*9.\$E-!#!\$4-!N>-%/()!N-.-!#E-!&(!-@-9&.,-:/!9(44)%9#&-!#!2\$@)\$):!&(!!.!5:-*#%-#!&(!#!*)5-.\$.!F!
 f!6-*9.\$E-!#!\$4-!N>-%/()!9#4-!)5!N\$>!#9-.#&\$, -!*(.:)&\$(%d2-#d5.(-9&.-5(.!#!5.(E:-4!\$!/()!.!5#*!&IN(.BF!
 f!6-*9.\$E-!#!\$4-!N>-%/()!&((B!.-*5(%*!\$E:\$!/@(.!#%!-..(!.!#%2!N-.!>:-2!5-.*(%#::/!#99()%&E:-F!
 f!6-*9.\$E-!#!*&#\$(%!N>-!-/()!2-4(%*#.#!-2!\$%\$#&\$, -!#%2!&((B!#9&\$(%!N\$>())!N#&\$(%*!2-5-%2\$%<!(.12\$.-9&\$(%F!`>#!N#*!&>-!
 ()&9(4-a!
 f!6-*9.\$E-!#!\$4-!N>-%/()!)%2-.&((B!#5.(-9&!&>#!2-4#%2-2!#:(&(!@!\$!\$!#&\$, -F!
 f!6-*9.\$E-!&>-!5.(-9&(.!\$!#&\$(%!N>9!&E-!&2-4(%*#.#!-!()!.!#%#:/\$!#&E\$:\$!-*F!`>#!N#*!/()!.!(-a!
 f!O(N!2(/()!&5\$9#:/!2-#!N\$>!9(%@!\$9&a!3#%!/()!<, -!4-!#%!-T#45:-a!
 f!6\$2!/()!#9-!*&#\$(%*!(!@!\$!:(!4-%&#\$/a!DT5:#\$%F!
 f!A-.!2-9\$!\$!%*!\$!&>*\$!(<%\$U#&\$(%!4#2-!, -.&9#:/!(&!.&SU(%&#::/a!=*&!&>*!5.(9-*!-@!\$!-&a!DT5:#\$%F!
 f!"(4-!5-(5:-19(%*!\$2-!.!&>-4*-:, -!*&((E!-!E\$<15\$9&).-!5-(5:-1!#%2!(&>-.!#-.!12-�(.!-2!F!`>9!#.!-/()a!]\$, -!
 #%-!-T#45:-!(@!#&4-!N>-!/()!2\$5#/-2!&>*\$!F!
 f!6(!/()!5.-@-..&((N!.B!\$!2-5-%2-%&:/!(&!.!#%!a!
 f!`>-%!#%2!>(N!.!-/()!4(*!5.(2)9&,-a!
 f!`>#!2\$2!&>*\$!\$!-.%*>\$5!-T5-.%-9-!9>%<-!\$!/()a!
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